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PHILADELPHIA, THURSDAY, AUGUST 26, 1915. No man without an ideal has ever seen it realized.

to be Mayor. He knows where and how to find them.

You have a chance, you gentlemen who think that you have this city tied up in a bundle and ready for delivery...

Let no citizen be discouraged. The doings of the "leaders" have filled the news columns.

Unless it is true that defeat is certain for these men who are planning to put the city in pawn...

A Recommendation to Be Pigeonholed

If we grant that the Government should operate the postoffices, there is no logical objection to Government operation of the telephone and telegraph lines.

The Postoffice Department has always been conducted at a loss. Manipulating bookkeepers, under orders from their political chiefs...

These are reasons that are not reasons, and we come back to the question of expediency. Governmental service is notoriously inefficient.

They tell us that we must have a Mayor of these men's choosing. They meet at the seashore and inform us that the question is not whether Philadelphia shall have a gang Mayor...

MARK TWAIN once wrote that the casual observer upon seeing a woman's lead pencil would conclude she had sharpened it with her teeth...

It is a tribute to the ability of women to accomplish their ends even under difficulties, as well as evidence of the universal adaptability of the wire utensil found on every dressing table...

Possibly Villa could gather some recruits in Georgia.

It is not well to be too optimistic. Congress meets in December.

There are two or three roads to fame, but infamy is not one of them.

If the Germans are not careful they will drive the Russians into Constantinople.

The British will take care of the cotton. Let the planters take care of themselves.

A Mayor is important, but the capacity of a people for self-government is more important.

After all, it is not sex so much as competency that should determine an election to the Board of Education.

Anyhow, the American flag gives more protection than most any other these days.

It has been pointed out that the worst predictions of the Weather Bureau always come through. That is the way with prophecies.

THE PORTSMOUTH'S "TATTERED ENSIGN"

Sloop-of-War Which Brought the Stars and Stripes to San Francisco Burned in Boston Harbor

By GEORGE C. THOMPSON

PERHAPS it's because the United States is a youngster among nations and has not yet grown up to a proper respect for traditions and relics that every now and then some foreigner seizes occasion to accuse us of irreverence...

The proper function of traditions and relics is to serve as ballast. Too large an accumulation might result in topheaviness.

California has its fair share of historical memories. When it comes to romance one might think from the bibliography of the State that it has something approaching a monopoly on that more or less sentimental commodity.

Now a "tattered ensign" associated with the American conquest of California and the admission of the State into the Union has been lowered and laid away—to speak figuratively, for the way of it is not at all sentimental.

The Conquest of California

For several months before the outbreak of actual hostilities between the United States and Mexico the sloop had been cruising along the Pacific coast. Its commander, Captain Montgomery, had no means of knowing what Washington intended to do...

The captain of the Portsmouth knew no more than Commodore Sloat of what had developed in the negotiations between the United States and Mexico, but the presence of his now-famous sloop in the harbor, then known as Yerba Buena, was enough to give him control of the port...

In the meantime the "Pathfinder," General Fremont, had not exercised all these scruples, and on land was doing some vigorous fighting. Although the Portsmouth had taken San Francisco, Captain Montgomery refused to interfere with the escape by boat of Captain de la Torre's party...

From the moment California was seized until it was ceded to the United States at the close of the Mexican War and admitted as a State in 1850, it bristled with excitement. When gold was discovered there immediately after the war nearly a hundred thousand adventurous men burst through the mountain passes...

Then that wonderful transportation system of the pre-railroad era came into existence. It was the pony express which carried letters from Independence, Mo., across the plains and mountains to California in ten days at a cost of five dollars per half ounce.

It was because of the part that the Portsmouth played in the events of 1845-50 that the appeal to save it from destruction met with so much popular approval.

Where was the laureate of the Portsmouth? Ay, tear her tattered ensign down!

Long has it waved on high, And many an eye has danced to see That banner in the sky; Beneath it rang the battle shout, And burst the cannon's roar— The meteor of the ocean air Shall sweep the clouds no more.

KINGDOMS

Kings of a hundred Dreadnoughts, ruling too Seven Seas— Parked artillery, powder and steel—shall ye endure by brass the roar?

WHY NEED WE PITY MEXICO, MR. CITIZEN?



THE STRATEGY OF THE GREAT WAR

An Explanation of the German Advance and the French Retreat, Which Began Near Namur a Year Ago and Ended on the Marne, September 5, 1914

By GILBERT V. SELDES

The diagrams are reproduced by courtesy of Hearst's International Library, publishers of "The Elements of the Great War" by Hilaire Belloc, from which material for the following article has been drawn.

PRECISELY a year ago yesterday there began in France the military movement known as the retreat from Mons. To the readers of newspapers the outstanding feature of that retreat was, in fact, not a retreat but an advance—the almost miraculous advance of the German army, driving before it the flower of the French army and the British Expeditionary Force...

The simplest way to arrive at some answer to these questions is to consider, without reference to the belligerents, two armies. One of them is superior in numbers to the other. The two can be represented so:



It is clear that other things being equal, munitions, transport and quality of men, the larger force will shatter the smaller, bending it on both sides, tearing it through the centre for an utter rout.

the open strategic square, which is shown herewith. (It must be understood from the first that these diagrams merely represent, but do not picture, what actually happened.) In this strategy we will say that 12 units are opposed to 18, precisely the numbers shown in the first diagram. The units in A may be called the operative corner; the three other units are the masses of maneuver.

"The Operative Corner"

It is the duty of the operative corner to go forward to meet the enemy, if a defensive campaign is to be waged. The first shock of battle must be absorbed in that group of units, and their object must be to engage as many of the opposing units as possible.

"Old Ironsides"

It was because of the part that the Portsmouth played in the events of 1845-50 that the appeal to save it from destruction met with so much popular approval.

(the operative corner), and attack one half of the black army. The other half, for the reasons shown above, is incapable of coming around in time to outflank A, B, C and D. And so, under favorable conditions, the commander of the open square can throw his army partly around his enemy, attack in overwhelming numbers (12 to 9, to keep to our original proportions), and force the black line back.

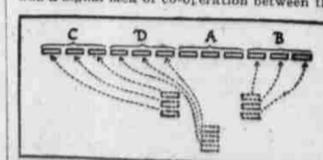
One thing more. The entire plan would fall to the ground if the operative corner A could not resist the first great shock. If it were cut to pieces, the black units could penetrate the open square, isolate each group and destroy it.

If the reader thinks that all this has nothing to do with war, let him look at the map of Belgium and France. Let him realize that the black army is the German force sweeping into Belgium and France, that the operative corner, A, is the allied force which met the Germans at the confluence of the Meuse and Sambre Rivers, below Namur, and that the maneuvering masses are the bodies of French soldiers, and the arriving British expeditionary force which came up, swung to the left, precisely as indicated in the diagram, and halted the German advance on the River Marne.

Like Xenophon's Retreat

The German war theory was that no operative corner could withstand the terrific blow which its splendid armies were capable of delivering. The French theory was that the French operative corner could withstand the blow. The German plan of operation was for a quick, decisive blow at the operative corner, penetration of the maneuvering masses, and Paris! The French plan involved the sacrifice of Paris, but the saving of France. Once checked, the German plan was doomed to revision. It resulted, in the end, in trench warfare.

The terrible retreat through France was, after all, a highly successful, almost incredible, military maneuver. The French underestimated the numerical force against them; they overestimated the strength of fortresses, Liege, Namur, Maubeuge. There was a signal lack of co-operation between the



French and the army of General French, leading to the indescribable miseries of the British retreat from Mons, a feat so brave that it ranks, perhaps, with the retreat of the Ten Thousand under Xenophon.

In the course of the German advance, the whole marvelous strength of the Kaiser's armies was shown; in the final holding of the enemy the Frenchman restored himself to a high place in military history, a place higher than all the Napoleonic campaigns had won for him. Efficiency and science, military tactics and strategy, generals and cabinets, all came in for their glory. One thing alone was forgotten—the individual soldier who, in the operative corner, in the maneuvering mass and in the attacking body "did his bit." It was even said that the individual was lost in the present war. It may yet be shown that he is not lost—that he may even find himself.

STATE AND CITY BUDGETS

Considered in the Weekly Bulletin of the Bureau of Municipal Research. The eyes of the country are on the New York Constitutional Convention now passing a great hearing on their fate in other parts of the country. In budget-making the convention is taking a progressive step, by providing that the state budget be prepared by the governor and his department heads, and by providing that the legislature may reduce but not increase the amounts proposed, and may initiate appropriations for legislative or judicial expenses only.

adoption of this plan. After making, in co-operation with the Commission on Economy and Efficiency, a survey of the organization and functions of the State Government, the New York Bureau prepared a critical examination of the present form of government in New York State. Among other things, it submitted two proposals—(1) to reorganize the executive branch of the government, and (2) to provide a scientific budget system.

First. The regular administration appropriation bills, with estimates for annual expenditure, to be submitted by the governor to the legislature during the first week of the session.

Third. Not later than sixty days after the beginning of the session the governor to submit a budget containing a financial plan for the next fiscal year.

Many American cities have adopted a budget policy. New York City has made considerable progress along this line. Philadelphia, too, is working toward a scientific budget. From its inception, this Bureau has co-operated to this end. It is a difficult and complex problem and involves much study and experimentation.

GREELEY AS AN ARTIST' N WORDS

TO THE Editor of the Evening Ledger: Sir—Your correspondents have not yet established their assertion that some one else, and not Horace Greeley, said that "The way to resume is to resume." The discovery by "John Rogers" that Salmon P. Chase said that "The only way to resumption is to resume" is interesting, but it is not to the point. The theory as applied to conditions in the United States may have been first stated by Chase in his letter to Greeley, but it was Greeley, an artist in compact and forceful expression, who put the idea in the form of words which has become famous.

NATIONAL POINT OF VIEW

Savings banks deposits nearly \$30,000,000 higher than a year ago suggest that there are people who do not know how to gamble in war stocks.—New York World.

The invasion of Russia by the Teutons was a brave undertaking, but for downright intrepidity the invasion of Kentucky by the Prohibitionists has never been excelled.—Kansas City Journal.

If organized labor could substitute the Roman or civil law notion of prosecution on "information" for the Saxon or common law Grand Jury, it would lose more than it could possibly gain by the change.—Brooklyn Eagle.

Haiti has had 100 years in which to prove itself incompetent, and has done it. If for no other reason than to save it from wasting itself away, a protectorate government would be beneficial.—Hartford Post.

Having nothing to speak of to show for its work and time, except the expenditure of about \$600,000 of the public's money, the Commission on Industrial Relations may close its career with a sense of thankfulness on the part of the people that it has done no worse.—Springfield Union.

It is the business of this Government to stand up for the noncontraband, or at least the strictly conditional contraband, character of cotton. Some day even Great Britain may be glad we declined to acquiesce in her putting cotton definitely in the same category with arms and ammunition.—Chicago Herald.

Ruef is said to have made a study of prison life and has formulated plans for organizing convicts and released prisoners into mutual aid societies. If he could prove such a power for good as he was for political evil, it would be well worth the experiment.—Colorado Springs Gazette.

AMUSEMENTS

B. F. KEITH'S THEATRE CHRISTIE STREET AND TWELFTH STREETS Tom Lewis & Co. Grace Fisher; Charles O'Connell; Anita; "Mistress of the Seas" and Other Feature Acts.

Garrick Now Twice Daily—2:15 & 8:15. Mat. 25c, 50c. Children, 15c. Night, 25c, 50c, 60c.

HOWE'S TRAVEL FESTIVAL MARY U. S. NAVY OF 1915 OTHERS Next Week California Exposition Santa Nov

THE STANLEY GEORGE FAWCETT in "The Majesty of the Law" Symphony Orchestra and Soloists.

NIXON'S GRAND "THE EARL AND THE GIRL" WARREN & CONLEY; BOOTH & LEANDER; WARD & MOWELL; CARL STETTER; CH. GURLEY Today 2:15, 7 & 9. LADIES MATINEE TODAY

Casino ROSEY POSEY GIRLS and LA BERGERE With nine years experience in New York City, the New York Bureau of Municipal Research has been instrumental in bringing about the